

Ministry of Emergency Management and Climate Readiness

2025/26 – 2027/28 Service Plan

March 2025



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Minister's Accountability Statement



The Ministry of Emergency Management and Climate Readiness 2025/26 – 2027/28 Service Plan was prepared under my direction in accordance with the *Budget Transparency and Accountability Act*. I am accountable for the basis on which the plan has been prepared.

A handwritten signature in black ink that reads "Kelly Greene". The signature is written in a cursive, flowing style.

Honourable Kelly Greene
Minister of Emergency Management and Climate Readiness
March 4, 2025

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Strategic Direction

In 2025/26, the Government of British Columbia will continue to prioritize delivering the services and infrastructure needed for people to build good lives in strong communities.

To support this objective, Government will focus on growing the economy, responding to the threat of tariffs, creating good paying jobs, improving affordability, strengthening health care and education, and making communities safer.

Government will also continue deepening relationships with Indigenous Peoples while advancing implementation of the Declaration on the Rights of Indigenous Peoples Act Action Plan.

This 2025/26 service plan outlines how the Ministry of Emergency Management and Climate Readiness will support the government's priorities and selected action items identified in the Minister's January 2025 [Mandate Letter](#).

Purpose of the Ministry

The [Ministry of Emergency Management and Climate Readiness](#) (the ministry) is responsible to British Columbians as the primary coordinating agency for reducing climate risk impacts and responding to provincial-level emergencies and disasters. The ministry works to advance the vision of a disaster resilient British Columbia.

The mission of the ministry is to lead provincial emergency and disaster risk management, build and foster collaborative relationships and partnerships, advance meaningful and lasting reconciliation with Indigenous Peoples, and support all people in British Columbia to reduce climate and disaster risk.

The ministry is responsible for providing cross-ministry coordination to enhance British Columbia's readiness and resilience towards climate and disaster risks and working towards a comprehensive and interconnected approach to achieving climate and disaster risk reduction. The ministry leads provincial emergency management through the four-phased approach of mitigation, preparedness, response, and recovery in close collaboration with First Nations, local authorities, other provinces and territories, federal departments, industry, nongovernmental organizations, and volunteers. Delivery of the ministry's mandate is supported by the [Emergency and Disaster Management Act](#).

Operating Environment

The impacts of climate change and extreme weather events pose a significant threat to British Columbia's people, infrastructure, and economy. In recent years, the province has faced extreme heat, extreme cold, heavy rain, flooding, landslides, wildfires, and drought. The province also faces greater seismic risk than other parts of the country, making emergency preparedness an important and on-going priority. The ministry's ability to plan and deliver key priorities is greatly impacted by the unpredictable timing and severity of these hazard events.

To address these challenges, the ministry will continue prioritizing disaster risk reduction, mitigation, and preparedness, focusing on minimizing the long-term costs to the province and improving protections for people and communities in B.C.

There are present and increasing demands for the ministry's services to support communities in responding to and recovering from emergencies, and to improve long term resilience through preparedness and mitigation. The ministry looks for opportunities to leverage cost-effective technology innovations and improve service delivery, such as the online Disaster Financial Assistance Application Portal that modernizes the way applicants can apply for assistance following an eligible disaster event. Further, by leveraging social media's reach to a broad audience, the ministry aims to improve public engagement, communication, and education that keeps people and communities informed and prepared.

Strengthening partnerships and co-developing initiatives with Indigenous communities provides opportunities for the ministry to improve emergency response and preparedness in B.C. and remains a priority, aligning with the Province's commitment to reconciliation and Indigenous partnerships. The ministry will deliver on its mandate and support the communities and peoples in B.C. adapt to and recover from the increasing challenges of natural hazards in a changing climate and other disasters by prioritizing resilience, collaboration, and innovation.

B.C. also remains in a competitive labour market, and the ministry will focus on recruitment, retention, and developing a diverse and highly skilled workforce capable of addressing the complex demands of emergency management. By prioritizing a culture of learning and professional growth, the ministry works to build internal capacity while fostering a supportive and inclusive environment for staff.

Performance Planning

Goal 1: B.C.'s strategies and systems reduce the impacts of climate-driven hazards and other emergencies and disasters.

Effective systems, proactive strategies, and planning can help reduce the impacts of climate-driven hazards and other emergencies and disasters on people, communities, infrastructure, the environment, and the economy when they occur.

Objective 1.1: Lead provincial coordination for disaster risk reduction and climate readiness initiatives to improve awareness and transparency, increase resilience, and build back better from disasters.

As the Province's lead agency responsible for disaster risk reduction and climate readiness, the ministry coordinates across the provincial government and with external partners to bring together expertise to develop plans and strategies. These plans help ensure B.C.'s communities, economy, and infrastructure are prepared to meet the challenges of a changing climate and other emergency events.

Key Strategies

- Lead cross-ministry coordination in the development of Provincial plans and strategies aimed at enhancing B.C.'s resilience, and provide guidance to ministries and collaborate with federal, local, and Indigenous governments to deliver risk reduction and resilience initiatives.
- Update the Province's Comprehensive Emergency Management Plan (CEMP), inclusive of all four phases of emergency management, to better prepare British Columbia for disasters and emergencies in partnership with ministries, First Nations, and local authorities.
- Work across ministries to lead the coordination of the overall Provincial Business Continuity Program, including ministry plans that address infrastructure and services that governments, people, and businesses rely on, and continuity of government operations following an emergency or disaster.

Discussion

As the Province's lead for emergency and disaster risk management, the ministry will continue to work across the provincial government to advance emergency preparedness and risk reduction in alignment with the [United Nations' Sendai Framework for Disaster Risk Reduction](#). This includes providing support to the Minister of Forests to identify ways to mitigate wildfire risk that simultaneously assist in ensuring consistent fibre supply to businesses that produce wood products or are reliant on wood byproducts in our province. The Ministry also leads cross-ministry coordination in the development of plans and strategies that outline the approach and actions that the Province will take to reduce climate and disaster risk and enhance B.C.'s resilience. This includes working with the Federal Government to seek funding support for disaster and climate risk reduction initiatives.

The *Emergency and Disaster Management Act* also outlines requirements for the Province's CEMP and business continuity planning. The ministry will continue updating the CEMP and lead cross-government coordination to advance four-phase provincial emergency management across defined hazards, in partnership with communities.

The ministry will continue work with the federal government and partners to inform the development of a National Flood Insurance Program (NFIP). The NFIP aims to provide comprehensive flood insurance to safeguard households at a high risk of flooding and are without access to adequate or affordable coverage.

Objective 1.2: Champion evidence-based approaches across the B.C. government to identify and reduce disaster and climate risks and invest in disaster risk reduction.

The Province is developing a more proactive approach to disaster risk reduction informed by Indigenous and local knowledge, climate change scenarios, equity considerations, and lessons learned from past events. Using global best practices and reliable data and information, the ministry leads cross-government efforts aimed at enhancing the province's ability to withstand

future disasters and minimize impacts to people, communities, the economy, and the environment.

Key Strategies

- In partnership with the Ministry of Energy and Climate Solutions, and in collaboration with communities and Indigenous Peoples, advance B.C.'s commitments to the Sendai Framework by leading the development of provincial and regional Disaster and Climate Risk and Resilience Assessments (DCRRA) that build on B.C.'s [Preliminary Strategic Climate Risk Assessment](#) and integrates climate and disaster risk.
- Advance disaster risk reduction and climate adaptation in B.C. by providing funding programs and support for First Nations and local authorities to undertake emergency preparedness and disaster mitigation planning and projects.
- Expand disaster risk management evidence base through strategic review of significant emergencies impacting the province to identify lessons learned, to reduce risk, strengthen preparedness and response, and support continuous improvement.
- Develop partnerships with Indigenous organizations, post-secondary institutions, non-government organizations, and other emergency management organizations and jurisdictions to support continuous improvement of the Province's emergency preparedness management and disaster risk reduction strategies.

Discussion

Assessing provincial and regional disaster and climate risk is an important step towards disaster risk reduction and supports evidence-based decision-making towards the Province's investments in emergency preparedness and mitigation. The *Emergency and Disaster Management Act* outlines requirements for risk assessments to include the effects of climate change, local and Indigenous knowledges where available, and consideration of vulnerable people, animals, places, or things. The provincial and regional DCRRAs will incorporate these requirements and result in new information, methods, and guidance for future risk assessments undertaken by local authorities, critical infrastructure owners, and others.

The ministry continues to invest in disaster risk reduction through different funding programs that help First Nations and local authorities prepare communities for the risks of natural hazards and climate change and lessen the effects before disasters happen.

[The Disaster Resilience and Innovation Funding \(DRIF\) program](#), which was launched in June 2024, provides funding to First Nations and local governments for projects that strengthen defenses against natural and climate-driven hazards, such as floods, drought, extreme heat, and landslides. The DRIF program is administered by the ministry and supports communities to increase their understanding of risks and risk-reduction measures and reduce their risk through both structural and non-structural projects.

In addition to the DRIF program, the ministry will continue to administer on-going emergency preparedness and disaster mitigation funding for First Nations and local authorities. This includes the [Community Emergency Preparedness Fund](#) (in partnership with the Union of BC

Municipalities), disaster mitigation grants, and federal/provincial cost-shared programs such as the [Green Infrastructure Adaptation, Resilience & Disaster Mitigation](#) sub-stream of the Investing in Canada Infrastructure Program.

Performance Measures

| Performance Measure | 2024/25 Forecast | 2025/26 Target | 2026/27 Target | 2027/28 Target |
|--|--|--|--|--|
| 1.1 Provincial and regional risk assessments developed | <p>Continue development of the provincial scale DCRRRA</p> <p>Initiate regional scale DCRRRA in partnership with the Ministry of Energy and Climate Solutions and in collaboration with First Nations Partners</p> | <p>Complete the provincial scale DCRRRA</p> <p>Continue development of regional scale DCRRAs</p> | <p>Continue development of regional scale DCRRAs</p> | <p>Continue development of regional scale DCRRAs</p> |

Data source: Ministry of Emergency Management and Climate Readiness and Ministry of Energy and Climate Solutions

Discussion

This performance measure tracks the ministry’s progress towards completing provincial and regional DCRRAs in partnership with the Ministry of Energy and Climate Solutions. In 2025/26, the ministry is targeting completion of the provincial scale DCRRRA.

The ministry will also continue collaboration with First Nations partners and engagement with local authorities and other partners to advance regional DCRRAs. These assessments will focus on hazards and values that are priorities for each region. Results of these assessments will also be made available on [ClimateReadyBC](#) and will support local authorities, critical infrastructure owners, and public sector agencies to complete risk assessments as required under the *Emergency and Disaster Management Act* and associated regulations. Regional and local risk assessment results will inform development of emergency management plans and prioritization of investments in disaster mitigation.

Goal 2: Indigenous Peoples are true partners and leaders in emergency and disaster risk management.

In line with the B.C. Government’s commitment to true and lasting reconciliation, the ministry will include First Nations in all four phases of emergency management and improve the cultural safety of emergency services provided to Indigenous Peoples.

Objective 2.1: Include First Nations during all phases of emergency management, including all levels of planning, decision making, and implementation.

Effective emergency management requires involvement and expertise of First Nations and Indigenous organizations across B.C. The ministry works with Indigenous governing bodies through government-to-government relationships to foster shared leadership across all phases of emergency management, including mitigation, preparedness, response, and recovery, to build their future resilience.

Key Strategies

- Build emergency management partnerships and agreements with Indigenous organizations to strengthen emergency and disaster risk management through incorporation of Indigenous knowledge, cultural practice, and enhanced capacity.
- Enhance First Nations emergency management capacity by working with the federal government and the First Nations Leadership Council (FNLC), who are directly engaging First Nations communities, to replace the current First Nations emergency management service agreement with a new multi-lateral service agreement for the delivery of emergency management services on reserve lands.
- Support the advancement of Indigenous-led disaster risk management priorities that reduce risks to communities and consider future climate conditions.
- Develop, negotiate, and implement new emergency management government-to-government agreements with Indigenous governing bodies enabled through the *Emergency and Disaster Management Act*.

Discussion

Recognizing the importance of Indigenous knowledge for effective emergency management and the increased risk of climate-related emergencies in rural and remote communities, the ministry will continue work to establish First Nations as true partners and encourage collaboration with local authorities across all phases of emergency management. These relationships will be based on a foundation of respect and humility, and cultural sensitivity.

The ministry will also work with Indigenous Services Canada (ISC) and FNLC to replace the current First Nations emergency management services agreement with the ministry. Due to the increasing scope, scale, and frequency of emergency management events impacting communities over the past several years, First Nations communities have signaled an urgent need to modernize the current approach to service delivery and replace the First Nations emergency management services agreement with a new multi-lateral agreement that better serves the unique needs of First Nations and aligns with the United Nations Declaration on the Rights of Indigenous Peoples (UNDRIP).

Objective 2.2: Better shape the delivery of services to Indigenous Peoples to consider both the needs and the cultural perspectives of individual members and communities.

Actions and decisions taken by the ministry are guided by the B.C. Government’s commitment to implementing the UNDRIP. The ministry recognizes the diversity of First Nations in B.C. and respects the self-determination of Indigenous Peoples.

Key Strategies

- Deliver emergency management services and supports guided by the *Declaration on the Rights of Indigenous Peoples Act* and the Truth and Reconciliation Commission’s Calls to Action that enable in-person connection with community leaders, knowledge keepers, and recovery leads and incorporate cultural safety and humility.
- Support capacity building, collaboration, and training through regional and provincial emergency management meetings and forums.

Discussion

The ministry will continue to support capacity building, collaboration, and training through regional and provincial emergency management meetings and forums. This includes the annual Emergency Management Forum, supported by the ministry, ISC, and FNLC which provides a provincial forum for First Nations to share their lived experiences, learn from best practice, and share policy and funding updates.

The ministry will also work with First Nations support organizations – including the First Nations’ Emergency Services Society, the First Nations Health Authority, and the Nicola Valley Institute of Technology – as well as ISC and the Ministry of Indigenous Relations and Reconciliation to promote shared situational awareness and collaborate with impacted First Nations communities during emergency events and as required during recovery.

These meetings and forums facilitate information sharing, collaboration, and provide guidance to coordinating organizations on appropriate community centric approaches to support First Nations communities across all four phases of emergency management.

Performance Measures

| Performance Measure | 2024/25 Forecast | 2025/26 Target | 2026/27 Target | 2027/28 Target |
|--|------------------|----------------|----------------|----------------|
| 2.1 Number of new Indigenous Emergency Management Agreements | 1 | 2 | 2 | 2 |

Data source: Partnerships, Engagement and Legislation Division, Ministry of Emergency Management and Climate Readiness

Discussion

The *Emergency and Disaster Management Act* includes an agreements framework that supports reconciliation, self-determination and self-governance, and decision-making. The ministry's approach to agreement development and implementation meets the objective of working towards Indigenous Peoples being full partners in emergency management, supports implementing the agreement framework, and advances the principles in the *Declaration on the Rights of Indigenous Peoples Act*.

This performance measure tracks the number of new Indigenous Emergency Management Agreements between Indigenous governing bodies and the Province enabled by the *Emergency and Disaster Management Act*. The ability to meet this performance measure is contingent on a variety of factors including readiness by the ministry and First Nations to develop and implement an agreement. The ministry will work closely with First Nations to learn where there is interest in agreements and collaborate on next steps towards agreement opportunities. The *Emergency and Disaster Management Act* enables the minister to enter into agreements with Indigenous governing bodies, including but are not limited to, Collaborative Emergency Management Agreements, joint and consent-based Decision-Making Agreements for Emergency Management, and Coordination Agreements. The ministry has set a target of 2 new Indigenous Emergency Management Agreements for the 2025/26 fiscal year.

Goal 3: B.C. has modernized and enhanced emergency management in all four phases (prepare, mitigate, respond, and recover).

Government is expected to follow modern and effective practices in emergency management. This goal addresses the ministry's role in supporting Indigenous communities, local authorities, and individuals to prepare for emergencies, mitigated the risks of a changing climate, respond to disasters, and recover quickly after they occur.

Objective 3.1: Implement B.C.'s modernized emergency and disaster risk management legislation.

Implementing the province's modernized emergency management legislation is a crucial step in implementing the Sendai Framework, emphasizing the importance of disaster risk reduction, and strengthening the four phases of emergency management – mitigation, preparedness, response, and recovery.

Key Strategies

- Work with Indigenous partners, local authorities, and other organizations and interest groups to support the implementation of the *Emergency and Disaster Management Act* and promote effective coordination, collaboration, and information sharing among partners.

- In accordance with the *Declaration on the Rights of Indigenous Peoples Act*, consult and cooperate with First Nations in the development of emergency management regulations.
- Support regulated entities in implementing new Indigenous engagement obligations required under the *Emergency and Disaster Management Act*.
- Bring into effect requirements for local authorities for risk assessments, emergency management plans, and business continuity plans.

Discussion

Over the fiscal year, the Ministry will continue to support implementation of the *Emergency and Disaster Management Act*, working with First Nations, local authorities, and other organizations and interest groups. This will include providing guidance and supports in relation to new and changed aspects of the legislative framework.

The *Emergency and Disaster Management Act* outlines engagement obligations that require local authorities, the Province, and critical infrastructure operators to consult and cooperate and engage and cooperate with Indigenous governing bodies, as well as incorporate cultural safety and available Indigenous knowledge into risk assessments and emergency management plans. Additionally, for the response and recovery phases, consultation and cooperation with Indigenous governing bodies is required when a municipality or regional district plans to use certain land-based or property-based response or recovery powers.

To support the implementation of the Indigenous Engagement Requirements within the *Emergency and Disaster Management Act* the ministry provided funding in 2024/25 to support capacity needs, relationship-building, and collaboration. Throughout the first year of funding, gathered feedback highlighted the need for extended timelines and additional guidance for implementing Indigenous Engagement Requirements. An interim report was introduced to ensure the ministry continues receiving input from recipients.

The ministry will continue development of supporting regulations to the *Emergency and Disaster Management Act*. In accordance with the *Declaration on the Rights of Indigenous Peoples Act* and Declaration Act Secretariat's Interim Approach to Implement the Requirements of Section 3, the ministry will consult and cooperate with First Nations as a key aspect of developing new regulations. The ministry will also engage with many other partner groups such as local governments, critical infrastructure owners, Indigenous organizations, and non-governmental organizations.

Objective 3.2: Support Indigenous communities, local authorities, and individuals to access the tools and resources needed to manage emergencies and disasters in alignment with local conditions and needs.

The ministry plays a key role in providing programs, systems, and resources that people need to prepare themselves and their communities for disasters and manage emergencies when they occur.

Key Strategies

- Continue to expand the [ClimateReadyBC](#) platform with new and current hazard data and resources to guide the public and communities on disaster and climate readiness strategies and supports.
- Expand public education initiatives, such as the [PreparedBC](#) program, and deepen engagement with partners to increase awareness of emergency preparedness across British Columbia, focusing on inclusive and culturally appropriate resources.
- Continue to evolve the public alerting system to enhance First Nations and local authority preparedness and response.
- Provide guidance and tools to First Nations and local authorities to develop risk assessments and emergency management plans.

Discussion

By providing tools, resources, and education, people and communities can mitigate risks and better prepare for emergencies and disasters.

ClimateReadyBC, a disaster and climate risk reduction resource hub, will continue to be expanded over the coming year. The ministry will continue engagement with First Nations, local authorities, and other organizations to improve the platform and make it more accessible. The provincial DCRRRA will also inform the development of new content, including new and refreshed data, maps, and tools.

PreparedBC, the Province's emergency preparedness education program, will continue to increase the resilience of British Columbians by providing accurate, meaningful, and relevant emergency preparedness information, and support Indigenous communities, local authorities, and other partners in their preparedness efforts and actions. This will be achieved by increasing public outreach opportunities, improving preparedness education programming for youth, and exploring opportunities to modernize service delivery, including the use of interactive online tools such as the [Emergency Ready Plan](#).

Objective 3.3: Support urgent coordinated government response and recovery to communities in times of emergency.

The ministry applies lessons learned from past events and supports coordinated emergency and disaster response and recovery efforts to improve outcomes for people and communities.

Key Strategies

- Continue to support the province-wide response and recovery from the widespread damage caused by severe events, such as wildfire, flooding, drought, and landslides in B.C.
- Enhance emergency management program and service delivery through lessons learned, systems reviews, and by promoting a culture of continuous improvement.

- Enhance awareness and modernize Emergency Support Services (ESS) and Disaster Financial Assistance (DFA) to improve accessibility and operating efficiency to better support communities and individuals impacted by disasters.
- Continue to work closely with the Public Safety Lifeline Volunteer groups - such as Search and Rescue and Emergency Support Services – in support of response related efforts.
- Maintain specialized regional emergency management partnership agreements with local authorities, and cross-border arrangements and agreements with key groups, aimed at enhancing B.C.'s preparedness, response, recovery, and mitigation efforts for disasters.

Discussion

The ministry will work to enhance community recovery readiness by supporting post-secondary and other education recovery programs, contractors and non-government organizations specializing in recovery, First Nations, and local governments. This also includes corporate supply agreements that enable communities to access recovery supports more easily through established channels and drive competition in the private sphere of recovery, honing expertise, and stabilizing the cost of recovery supports. The ministry will also work with educational institutions to develop training for both communities and the public sector to undertake recovery.

Over the fiscal year, the ministry will work towards enhancing awareness and modernizing ESS and DFA. ESS provides short-term basic support such as temporary lodging, food, and clothing to people impacted by disasters who are unable to support themselves. Key actions include continuing to improve access to ESS, integrating cultural safety in the delivery of ESS, and reviewing policies to assess equity and disproportionate impacts.

The DFA program supports individuals and businesses in the aftermath of an eligible disaster with financial assistance to restore sudden, unexpected, and uninsurable losses that affect homes, people's livelihood, and community services. In 2025/26, the ministry will continue to modernize DFA, including improving capacity to process DFA appeals in a timely manner.

The ministry will continue to actively promote agreements and relationships that enhance coordination and information sharing during the four phases of emergency management. This includes on-going work to support strategic planning and steering committee meetings for the Integrated Partnership for Regional Emergency Management in Metro Vancouver, which supports improved coordination of emergency management planning and streamlined communication with municipalities and First Nations in the Metro Vancouver region. Similarly, work will continue to support the Regional Emergency Management Partnership in the Capital Region.

Additionally, EMCR will work with partners to develop tools to support Indigenous governing bodies and local authorities with establishing multijurisdictional emergency management organizations enabled under the *Emergency and Disaster Management Act*.

Performance Measures

| Performance Measure | 2024/25 Forecast | 2025/26 Target | 2026/27 Target | 2027/28 Target |
|---|------------------|----------------|----------------|----------------|
| 3.1 Percentage of eligible communities onboarded and utilizing the Evacuee Registration and Assistance (ERA) tool | 75% | 85% | 95% | 95% |

Data source: Response Division, Ministry of Emergency Management and Climate Readiness

Discussion

The ERA tool, a digital platform that supports ESS, increases the efficiency and speed of service delivery and payments for evacuees during emergency events. ERA enables the ability to transfer funds directly to evacuees for accommodation, food, clothing and incidentals and provides evacuees with increased ability to make decisions that align with their personal preferences, culture, and health needs.

Modernized ESS service delivery reflects the need to respond to more complex and longer duration emergency events and demonstrates the ministry's progress on strengthening community resilience and providing rapid response when disasters occur. ERA allows communities from across the province to remotely provide supports to evacuees during large-scale events and streamlines renewal of supports when needed to support lengthy emergencies.

The ministry has set a target of 85% of eligible communities onboarded and utilizing the ERA tool for the 2025/26 fiscal year. Achievement of the target is limited by community uptake as it is voluntary. ERA use cannot be mandatory in all situations as some emergencies may limit access to power or internet and paper-based forms will always remain as a business continuity tool. The ministry will continue to engage with communities to onboard and train on the ERA tool and work closely with communities to encourage adoption and highlight the value proposition of the tool.

| Performance Measure | 2024/25 Forecast ¹ | 2025/26 Target ¹ | 2026/27 Target ¹ | 2027/28 Target ¹ |
|--|-------------------------------|-----------------------------|-----------------------------|-----------------------------|
| 3.2 Percentage of complete Disaster Financial Assistance (DFA) private applications processed within 90 days | 60% | 75% | 90% | 95% |

Data source: Disaster Recovery Division, Ministry of Emergency Management and Climate Readiness

¹ Forecast and targets do not include incomplete applications received that were delayed awaiting supporting information from the applicant.

Discussion

The DFA program is offered by the ministry to provide assistance in the aftermath of large-scale, unforeseen disasters that affect multitudes of individuals, businesses, farms, and non-profits (private) and/or which impose a significant financial burden on First Nations or local governments (public).

For private sector DFA applications, the ministry utilizes the DFA Application Portal to streamline and expedite the process. This tool helps to reduce delays in the ministry's processing of applications and improves recovery outcomes through timeliness of financial support to rebuild post-disaster.

The ministry has set a target of 75% of complete DFA private applications processed within 90 days for the 2025/26 fiscal year, and is targeting 90% and 95% for the 2026/27 and 2027/28 fiscal years, respectively.

Financial Summary

| (\$000s) | 2024/25 Restated Estimates ¹ | 2025/26 Estimates | 2026/27 Plan | 2027/28 Plan |
|--|---|----------------------|-----------------|-----------------|
| Operating Expenses | | | | |
| Emergency and Disaster Management Operations | 39,033 | 38,718 | 38,718 | 38,718 |
| Climate Readiness Programs | 28,429 | 38,458 | 38,458 | 38,458 |
| Executive and Support Services | 11,363 | 11,531 | 11,531 | 11,531 |
| Emergency and Disaster Management Act | 30,000 | 30,000 | 30,000 | 30,000 |
| Financial Assistance | 6,420 | 6,420 | 6,420 | 6,420 |
| Total | 115,245 | 125,127 | 125,127 | 125,127 |
| Capital Expenditures | | | | |
| Emergency and Disaster Management Operations | 548 | 53 | 53 | 53 |
| Total | 548 | 53 | 53 | 53 |

¹ For comparative purposes, amounts shown for 2024/25 have been restated to be consistent with the presentation of the 2025/26 *Estimates*.

* Further information on program funding and vote recoveries is available in the [Estimates and Supplement to the Estimates](#).

Appendix A: Minister Mandate Letter



January 16, 2025

Honourable Kelly Greene
Minister of Emergency Management
and Climate Readiness
Parliament Buildings
Victoria, BC V8V 1X4

Dear Minister Greene:

Congratulations on your appointment as Minister of Emergency Management and Climate Readiness at a critical time for our province. Serving as a member of the executive council is a privilege and responsibility which I am confident you will fulfill with integrity and a commitment to the people of our province.

British Columbians have trusted us with a mandate to deliver for them in ways that make a tangible difference in their daily lives. They expect us to listen and learn from people of different perspectives – and work together to make things better for everyone.

Specifically, we will tackle the challenges people worry about at the kitchen table:

- **Grow the economy by creating good jobs across British Columbia.** We will collaborate with businesses, workers, and communities to attract investments in both new and traditional sectors as well as emerging sectors of the economy. This approach will bring certainty for business, security for workers, and generate the wealth needed to support the essential services British Columbians rely on.
- **Reduce costs for families** including by helping people access homes they can afford through support for first-time homebuyers, increasing the supply of rental housing stock, and stronger measures to crack down on housing speculation.

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- **Strengthen health care** by expanding access to family doctors and recruiting and training more health professionals, ensuring that every British Columbian can access the care they need, no matter where they live. We will also increase access to addictions treatment and provide help for people whose struggles require intensive supports.
- **Make our neighbourhoods and communities safer** by working with law enforcement and social agencies to address street disorder, crack down on organized crime, and do all we can to ensure repeat offenders stay behind bars.

Our commitment to take action on climate change remains foundational and will be key to a healthy and prosperous BC for future generations.

Underlying all this work is our partnership with Indigenous peoples. Advancing reconciliation, implementing the *Declaration on the Rights of Indigenous Peoples Act* and working in partnership with First Nations rights-holders to advance shared interests is the responsibility of every Minister.

Over this mandate I expect you to prioritize making progress on the following:

- In order to protect key services that British Columbians rely on, work with the Minister of Finance to review all existing Ministry of Emergency Management and Climate Readiness programs and initiatives to ensure programs remain relevant, are efficient, grow the economy, and help keep costs low for British Columbians. This is important in the context of current Provincial budget constraints and identified emergency threats and prevention opportunities evolving from recent disaster response work.
- Support the Minister of Forests to identify ways to mitigate wildfire risk that simultaneously assist in ensuring consistent fibre supply to businesses that produce wood products or are reliant on wood byproducts in our province.
- Ensure your ministry continues to advance work that allows for the efficient and effective delivery of emergency services to British Columbians everywhere in the province in times of crisis by leveraging cost-effective technology innovations.
- Lead cross-ministry coordination for our government's work to enhance BC's resilience, such as our work through the *Climate Preparedness and Adaptation Strategy* and the *BC Flood Strategy*, and seek a more appropriate level of support from the Federal Government.
- Develop provincial and regional hazard risk assessments, including modernized tools for access, to improve transparency, awareness, and informed planning and preparedness for communities to enhance resilience.

As you are aware, we have established an accord with the BC Green Caucus that supports our shared commitment to ensuring stable governance focused on delivering progress and tangible outcomes for British Columbians. The commitments in that accord complement the direction in these mandate letters.

As a Cabinet, we will uphold the highest standards of ethics, collaboration, and good conduct in service of the public, and as a Minister of the Crown, you are expected to review, understand, and act according to the *Members' Conflict of Interest Act*. You will establish a collaborative working relationship with your Deputy Minister and the public servants under their direction, who provide the professional, non-partisan advice that is fundamental to delivering on our government's priorities. Your Minister's Office must meet the highest standards for integrity and provide a respectful, rewarding environment for all staff.

The work we have ahead takes place in a profoundly challenging geopolitical environment. Close friends and neighbours to our south are contemplating imposing draconian tariffs on our products that would hurt both Americans and Canadians. Our allies internationally face governmental instability. Hate and racism are on the rise around the world. Artificial intelligence breakthroughs with unclear implications and astonishing potential are announced daily. Global inflation, snarled supply chains, and war are threatening global economic growth and prosperity as well as the transition to a low-carbon economy.

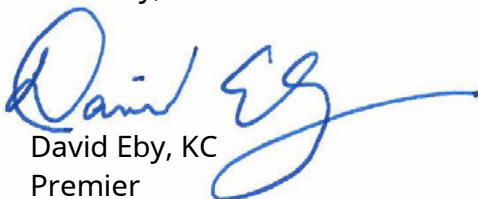
We have an obligation to protect and defend British Columbians, as well as seize opportunities, in these uncertain times.

The good news is that we have everything we need to succeed, and we will succeed. British Columbia's people – our workers, entrepreneurs, business leaders, artists, and innovators – are among the most talented in the world. We are home to world-class educational institutions and public services. Our natural beauty is unmatched, we have internationally envied resources, and we are one of the most diverse places on the planet. Your job is to help us leverage these advantages in perilous times.

Use this mandate letter to guide your work, and do not be afraid to challenge assumptions, or be innovative, bold and aggressive in achieving the goals set out for you and your Ministry by the people of this province.

Thank you for joining me in the work ahead.

Sincerely,



David Eby, KC
Premier