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VISION

British Columbia is a prosperous and just province, whose citizens achieve their potential and have confidence in the future.

CORE VALUES

INTEGRITY: to make decisions in a manner that is consistent, professional, fair and balanced

FISCAL RESPONSIBILITY: to implement affordable public policies

ACCOUNTABILITY: to enhance efficiency, effectiveness and credibility of government

RESPECT: to treat all citizens equitably, compassionately and respectfully

CHOICE: afford citizens the opportunity to exercise self-determination

LINK TO MINISTRY SERVICE PLANS

The Strategic Plan is the guiding document for government, outlining its goals for the economy, our social fabric, our communities and physical environment. It is the umbrella plan for individual ministry service plans, which provide greater detail on performance measures and strategies.

THEMES UNDERLYING THE PLAN

Government will operate in an innovative, enterprising, results-oriented and accountable manner. In doing so, it will adopt the following managerial principles:

- High standards of accountability, consultation and ethics
- Focused and efficient delivery of government services
- Social and fiscal responsibility
- Open and transparent government
- An innovative and goal-oriented public service

MESSAGE FROM THE PREMIER



The following Strategic Plan has been produced for you, the people of British Columbia. It sets out our government's priorities over the next three years to revitalize the economy, ensure sound fiscal management, and deliver excellent public services. And it details clear measures to ensure accountability for our progress in reaching these goals.

Much has been accomplished in the past two years since our government's first Strategic Plan was tabled. We have completed or begun work on 95 per cent of our New Era commitments. We have significantly increased funding for education and health care, all while achieving a balanced budget in 2004/05. And we are now seeing significant improvements in our economy, with record levels of job creation and renewed confidence for the future.

One of the most exciting events that occurred over the past year was British Columbia's success in its bid to host the 2010 Olympic and Paralympic Winter Games. Over the next several years our government will ensure that we fully maximize the benefits of hosting the Olympics and leverage this opportunity to attract new business investment, expand and diversify the province's exports to benefit all regions of the province, and leave sustainable legacies for athletes and communities. The initiatives that we undertake as we prepare for the 2010 Olympic and Paralympic Winter Games will create jobs, strengthen regional economies, and establish our province as an economic leader and a global magnet for trade and investment.

We are going to keep working to open up British Columbia to new opportunities for us all, and to build a bright future for our province, communities and families.

A handwritten signature in black ink that reads "Gordon Campbell". The signature is written in a cursive, flowing style.

Gordon Campbell,
Premier

INTRODUCTION

This is the third annual three-year Government Strategic Plan produced for British Columbians. The purpose of this plan is to inform the public and the public service of the government's long-term vision for the province. This vision sees British Columbians as innovators, turning great ideas into great ventures. Our goal is for British Columbia to have the best performing economy and the highest quality of life in North America. Revitalizing economic prosperity is the key to improving our quality of life in British Columbia and sustaining our valued public services. This plan outlines how we will achieve our vision. It describes:

- The core values that guide government — our beliefs and principles;
- Our goals, objectives and strategies — what we hope to accomplish and how; and
- Performance measures — how we will know whether we are achieving our goals and objectives.

The foundation of this plan is based on three overriding goals: economic growth, a supportive social fabric and healthy communities and environment. Renewing our economy is unquestionably this government's top priority. It ultimately allows families to prosper and provides funds for government programs.

PERFORMANCE MEASURES & EVALUATIONS

We have committed to holding government accountable for measuring the success of its programs and reporting on performance. In developing this plan we have drawn from work across the province, and have used sets of evaluations and information that we monitor on a regular basis to assist in the development of key performance measures and indicators. In addition, we have established the British Columbia Progress Board to help define specific economic, social and environmental benchmarks and targets for the tax, regulatory, social and fiscal reforms that government will undertake, and to monitor its performance. This work will assist us in fulfilling the commitment to provide regular reports to British Columbians and the Legislature so that taxpayers can monitor our performance and progress, and hold government accountable for its commitments. It will also help to inform government where follow-up efforts are necessary and additional work is warranted.

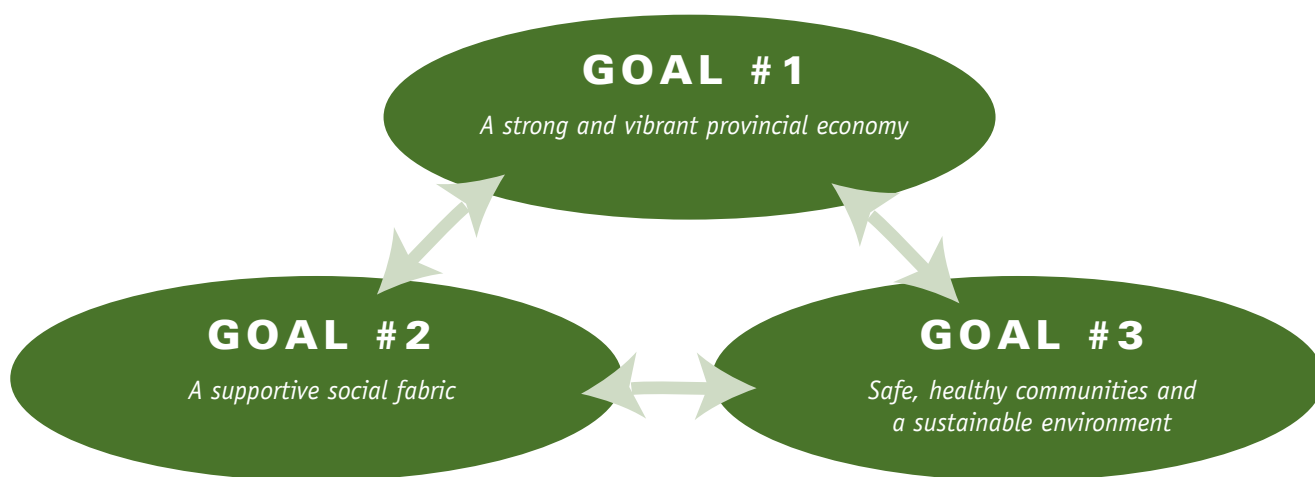
The key measures that have been selected are those that best represent the overall performance in areas that are priorities for British Columbians. These measures do not tell us everything about government's performance, but they do provide an indication of the progress British Columbia is making in key areas such as the economy, health, education, justice, and the environment.

Each year, government will report results for each measure relative to the target that has been set. These results are used as indicators of the government's progress towards achieving its goals. In addition, each government ministry has a set of key performance measures that relate to their goals and objectives. Ministry measures provide more detailed information on specific program performance. These measures are reported in ministry annual reports.

*In keeping with government's vision and values,
three strategic goals have been identified. These goals are:*

VISION

*British Columbia is a prosperous and just province, whose citizens
achieve their potential and have confidence in the future.*



MANAGEMENT THEMES FOR GOVERNMENT

Government is innovative, enterprising, results-oriented and accountable.

LINKS TO THE NEW ERA VISION

The New Era document, which outlined the government's 2001 election policy platform, contained many far-reaching policy objectives. Ten specific objectives were highlighted for the future. Those ten objectives link to the goals described in this Strategic Plan, as outlined below:

GOAL 1: A STRONG AND VIBRANT PROVINCIAL ECONOMY

- A thriving private sector economy that creates high-paying job opportunities.
- The fastest growing technology industry in Canada.
- Greater equity and equality for British Columbia in Canada.
- Responsible, accountable management of public resources and tax dollars.

GOAL 2: A SUPPORTIVE SOCIAL FABRIC

- A top-notch education system for students of all ages.
- High-quality public health care services that meet all patients' needs, where they live and when they need it.
- Better services for children, families and First Nations.
- The most open, accountable and democratic government in Canada.

GOAL 3: SAFE, HEALTHY COMMUNITIES AND A SUSTAINABLE ENVIRONMENT

- Safer streets and schools in every community.
- A leading edge forest industry that is globally recognized for its productivity and environmental stewardship.

These commitments are reflected in the government's Strategic Plan.

GOALS, OBJECTIVES, KEY MEASURES AND STRATEGIC ACTIONS

In keeping with government's vision and values, three strategic goals and a number of strategic objectives have been identified for the next three years. The goals and objectives are sometimes interdependent and need to be jointly considered to identify opportunities for greater effectiveness. Moreover, all of these goals and objectives will be undertaken in the context of government's two most pressing issues — restoring our economy and our fiscal situation to positions of strength while maintaining our commitment to health and education.

We have selected measures that represent the strategic direction of government, and have drawn from the work of the British Columbia Progress Board, as well as from the Provincial Health Officer and other sources. In a few cases, performance measure targets are still being developed, and will be refined over time.

The plan also details a variety of strategic actions under each of the three strategic goals of government. These actions are the priority initiatives that government will undertake over the next three years to move British Columbia toward the achievement of government's three core goals for the province. These strategic actions will be revised each year to be consistent with government's current priorities, and those actions that have been completed will be identified in the government's Annual Report.

ACCOUNTABILITY FOR STRATEGIC ACTIONS

Each strategic action identifies either a ministry or ministries that are accountable for the initiative. In those cases where there is more than one ministry listed under the accountability section, the ministry that is both listed first and highlighted is charged with leading the cross-government implementation of that strategic action. In a few cases, more than one ministry is listed under the accountability section but no lead ministry is identified. These strategic actions identify policy and program shifts or initiatives that each ministry listed must put in place within its organization to enable the achievement of government's goals and objectives.

GOAL 1. A STRONG AND VIBRANT PROVINCIAL ECONOMY

British Columbia has had a long history of prosperity and leadership. However, the 1990s were a decade of decline for the province, where British Columbia fell far short of being the leading economic performer in Canada. We want to regain our position of strength, and within the next decade return this province to an unparalleled economic success story. When we survey the economic landscape in the years to come, British Columbians will have much to be proud of, and much to look forward to. Our citizens will have confidence in the provincial economy, its social infrastructure and in themselves to achieve their full potential.

OBJECTIVES & KEY MEASURES

The objectives and key measures to achieve this goal are as follows:

A. BRITISH COLUMBIA WILL HAVE A SKILLED WORKFORCE

MEASURE: The percentage of the labour force with a post-secondary certificate, diploma or degree.

TARGET: Increase the percentage of the labour force with a post-secondary certificate, diploma or degree from the 2001 baseline of 51 per cent.

MEASURE: Persons employed in natural and applied sciences as a percentage of total employment in British Columbia.

TARGET: Increase the percentage of individuals employed in natural and applied science occupations as a percentage of total employment from the 2001 baseline of 6.1 per cent.

B. BRITISH COLUMBIA WILL HAVE A PROSPEROUS ECONOMY

MEASURE: Real Gross Domestic Product (GDP) per capita is a key measure of overall economic activity, expressed in terms of economic output (new goods and services produced) per person.

TARGET: Improve upon the 2001 baseline rank of 10th place growth in Canada.

MEASURE: Real GDP per hour worked in the business sector indicates overall efficiency of our labour efforts.

TARGET: Improve upon the 2001 baseline rank of 5th place in Canada.

MEASURE: Total amount of gross fixed business investment as a percentage of provincial GDP.

TARGET: Improve upon the 2001 baseline rank of 5th place in Canada.

OBJECTIVES & KEY MEASURES

C. BRITISH COLUMBIA WILL HAVE EMPLOYMENT OPPORTUNITIES

MEASURE: The employment to population ratio of individuals aged 15 to 64.

TARGET: Improve upon the 2001 baseline rank of 6th place in Canada.

MEASURE: Net new jobs in British Columbia.

TARGET: Improve upon the 2002 baseline rank of 4th place growth in Canada from December 2001.

MEASURE: Real personal disposable income per capita represents total income minus taxes paid to all levels of government (i.e. income taxes, property taxes, contributions to social security, etc.) and various fees such as medical insurance premiums, expressed on a per person basis.

TARGET: Improve upon the 2001 level of 3rd place in Canada.

D. GOVERNMENT WILL BE AFFORDABLE AND FISCALLY RESPONSIBLE

MEASURE: Balance the provincial government budget.

TARGET: The provincial budget will be balanced annually beginning in 2004/05.

MEASURE: Taxpayer supported debt in relation to the size of the GDP.

TARGET: Annually reduce the province's taxpayer supported debt to GDP ratio once a balanced budget is achieved in 2004/05.

MEASURE: Provincial government expenditure as a percentage of GDP.

TARGET: Reduce the level of provincial government expenditure from the 2003/04 forecast of 22.1 per cent of GDP.

GOVERNMENT STRATEGIC ACTIONS AND ACCOUNTABILITY

STRATEGY: INNOVATION AND ECONOMIC GROWTH	ACCOUNTABILITY
Work with the private sector to remove barriers to economic activity	Small Business & Economic Development; All Ministries
Implement a long-term economic development strategy for all regions of the province	Small Business & Economic Development
Maintain a competitive tax regime	Finance
Market British Columbia's competitive advantages and opportunities as an investment location, tourism destination and trading partner	Small Business & Economic Development
Optimize the wealth-generating capacity of the provincial resource base	Agriculture, Food & Fisheries; Energy & Mines; Forests; Small Business & Economic Development; Sustainable Resource Management; Treaty Negotiations Office; Water, Land & Air Protection
Increase mining exploration and development activity	Energy & Mines; Sustainable Resource Management; Water, Land & Air Protection
Conclude treaty and other economic-related agreements with First Nations that promote investment certainty and increase access to Crown land and resources	Treaty Negotiations Office; Agriculture, Food & Fisheries; Energy & Mines; Forests; Sustainable Resource Management; Transportation; Water, Land & Air Protection
Create partnerships, alliances and investment opportunities that expand British Columbia's technology industries	Small Business & Economic Development
Make the Workers' Compensation Board responsive to workers and employers	Skills Development & Labour
Maximize federal contributions to research, building capacity for British Columbia to be an international leader in the research and innovation essential for economic growth	Advanced Education; Health Services
Expand partnerships with the federal government to promote economic growth and development in British Columbia	Intergovernmental Relations Secretariat; All Ministries
Improve key transportation infrastructure, including international gateways, to support economic growth, investment and trade	Transportation
Ensure British Columbia has the skilled workforce to support economic growth	Skills Development & Labour; Advanced Education; Community, Aboriginal & Women's Services; Education; Health Services; Human Resources; Public Sector Employers' Council; Small Business & Economic Development
Develop fair and balanced employment standards that allow mutually beneficial relationships between employees and employers	Skills Development & Labour

GOVERNMENT STRATEGIC ACTIONS AND ACCOUNTABILITY

STRATEGY: MANAGEMENT OF GOVERNMENT	ACCOUNTABILITY
Promote and sustain a renewed professional public service	Management Services; All Ministries
All ministries will meet their budget and service plan targets	Finance; All Ministries
Continue to streamline government's legislation and regulations	Small Business & Economic Development; All Ministries
Promote new and more effective ways to deliver services and infrastructure through alternative service delivery and partnership arrangements	Management Services; Finance; All Ministries
Expand public access to government through e-government initiatives	Management Services; All Ministries
Continue to expand one-stop permitting and licensing in key sectors	Management Services; All Ministries
Reform the province's Crown corporations to focus on efficient and effective service delivery	Crown Agencies Secretariat
Increase recoveries of revenues owed to government and streamline accounts receivable collections	Provincial Revenue

GOAL 2. A SUPPORTIVE SOCIAL FABRIC

There is a fundamental relationship between a vibrant economy and a strong social fabric. Our economy will only be strong if our social fabric supports a healthy population and a skilled workforce. Robust economies provide the funds for the social and environmental services required by the public. Over the next three years, we will facilitate the governmental and institutional reforms needed to build and sustain high-performing health, education and social welfare systems. Our systems of justice must be accessible, efficient, fair and affordable. We will ensure our public institutions provide citizens with services that meet standards of the highest quality, are timely, are delivered by knowledgeable and competent staff, are cost-effective and responsive to individual choice. British Columbians will be treated with dignity and respect.

OBJECTIVES & KEY MEASURES

The objectives and key measures to achieve this goal are as follows:

A. BRITISH COLUMBIANS WILL BE HEALTHY

MEASURE: The rate of lost potential years of life per 1,000 population from all causes of premature death.

TARGET: Decrease the potential years of life lost from the 1995-2000 average of 53.3 per 1,000 population.

MEASURE: The percentage of all live births weighing below 2,500 grams.

TARGET: Decrease the percentage of all live births weighing below 2,500 grams from the 2000 baseline of 5.1 per cent.

MEASURE: The rate of status Indians who die in the first year of life.

TARGET: The rate of infant mortality among the status Indian population is not statistically different to that of the general population of British Columbia.

B. BRITISH COLUMBIANS WILL BE EDUCATED

MEASURE: The percentage of the population, aged 25 to 54, who have completed a university education.

TARGET: Improve upon the 2001 baseline rank of 4th place in Canada.

MEASURE: The percentage of students who start Grade 8 and graduate from Grade 12 within six years.

TARGET: Annual improvement from the 2000/01 baseline of 76 per cent.

MEASURE: The percentage of students meeting or exceeding expectations in Grade 4 reading is an early success indicator.

TARGET: Annual improvement from the 2000/01 baseline of 78 per cent.

OBJECTIVES & KEY MEASURES

C. BRITISH COLUMBIA WILL HAVE A FAIR AND EFFICIENT SYSTEM OF JUSTICE

MEASURE: The proportion of small claims cases settled through out-of-court mediation in the Court Mediation program.

TARGET: Improve upon the 2000/01 baseline of 56 per cent.

MEASURE: The proportion of adult offenders who do not re-offend for two years following corrections supervision.

TARGET: Increase the proportion of adult offenders who do not re-offend from the 2001/02 baseline of 69 per cent.

MEASURE: The median number of days to disposition from first appearance for criminal cases.

TARGET: Reduce the median number of days to disposition from 2000/01 baseline of 46 days.

D. BRITISH COLUMBIANS WILL BE SELF-SUFFICIENT

MEASURE: The percentage of British Columbia's population receiving income assistance.

TARGET: Reduce the percentage of the population receiving income assistance from the 2001/02 baseline of 6.0 per cent.

MEASURE: The percentage of individuals receiving temporary income assistance who are capable of financial independence through employment.

TARGET: Reduce the percentage of persons receiving income assistance who are capable of financial independence through employment from the 2001/02 baseline of 76 per cent.

MEASURE: Aboriginal capacity building (measure under development).

TARGET: Under development.

GOVERNMENT STRATEGIC ACTIONS AND ACCOUNTABILITY

STRATEGY: FLEXIBILITY AND CHOICE	ACCOUNTABILITY
Facilitate a community-based approach to ensure access to high-quality and cost-effective health, education and social services	Advanced Education; Children & Family Development; Community, Aboriginal & Women's Services; Education; Health Services; Human Resources; Treaty Negotiations Office
Increase flexibility and choice for kindergarten to grade 12 and post-secondary students	Advanced Education; Education
Provide greater choice of living options for Home and Community Care	Health Services; Community, Aboriginal & Women's Services
Provide service, support and individualized funding options to children, youth, families and adults with developmental disabilities	Children & Family Development; Education; Health Services; Human Resources
Facilitate access to justice through innovative dispute resolution systems, integrated justice services and technological solutions	Attorney General; Children & Family Development; Public Safety & Solicitor General
Support the Citizens' Assembly on Electoral Reform in assessing options for the electoral process in British Columbia	Attorney General

STRATEGY: ACCESS	ACCOUNTABILITY
Promote the delivery of a consistent level and quality of education, health and social services throughout the province	Advanced Education; Children & Family Development; Community, Aboriginal & Women's Services; Education; Health Services; Human Resources
Expand degree opportunities offered by public, private and out-of-province institutions	Advanced Education
Enhance full-service family practice to ensure delivery of a consistent level and quality of coordinated medical and related services throughout the province	Health Services
Support a sustainable childcare system in which families can choose from a range of affordable, safe, quality childcare options that meet diverse needs	Community, Aboriginal & Women's Services; Health Services
Ensure criminal cases move through the justice system in a timely and efficient manner	Attorney General; Public Safety & Solicitor General

GOVERNMENT STRATEGIC ACTIONS AND ACCOUNTABILITY

STRATEGY: RESULTS-ORIENTED AND EVIDENCE-BASED ACCOUNTABILITY	ACCOUNTABILITY
Implement and manage performance-based accountability agreements for third-party service providers including health, education, social and justice-related services	Advanced Education; Attorney General; Children & Family Development; Community, Aboriginal & Women's Services; Education; Health Services; Human Resources
Improve the prevention and management of selected chronic diseases	Health Services
STRATEGY: ENHANCE INDIVIDUAL AND COMMUNITY CAPACITY	ACCOUNTABILITY
Ensure information is available to assist individuals in making informed decisions regarding their personal and community health, education, fitness and safety	Advanced Education; Community, Aboriginal & Women's Services; Education; Health Services; Human Resources; Public Safety & Solicitor General; Water, Land & Air Protection
Promote the development of supports and services within Aboriginal communities that address their unique social and economic conditions	Community, Aboriginal & Women's Services; Advanced Education; Children & Family Development; Education; Health Services; Human Resources; Intergovernmental Relations; Treaty Negotiations Office
Encourage post-secondary institutions to be responsive to the needs of regional economies	Advanced Education
Improve outcomes for children under age six and their families by ensuring access to integrated early childhood development services and initiatives that build on existing community strengths and resources	Children & Family Development; Health Services
Promote community-based planning and action to prevent Fetal Alcohol Spectrum Disorder (FASD) and to introduce innovative approaches to assist communities to support individuals and families living with FASD	Children & Family Development; Advanced Education; Attorney General; Community, Aboriginal & Women's Services; Education; Health Services; Public Safety & Solicitor General
Provide supports and incentives to promote good health and prevent racism and violence	Health Services; Community, Aboriginal & Women's Services; Education
Provide skills training and employment programs to move employable income assistance clients into the labour market	Human Resources
Assist persons with disabilities to participate in employment or voluntary activities	Human Resources

GOVERNMENT STRATEGIC ACTIONS AND ACCOUNTABILITY

STRATEGY: SAFETY	ACCOUNTABILITY
Enhance accountability by measuring and publicly reporting on bullying and safety in schools	Education
Encourage workplaces to improve their safety practices and seek improvements from employers and industries with poor safety records	Skills Development & Labour; Public Safety & Solicitor General
Ensure the development of socially responsible and safe industry practices	Skills Development & Labour; Community, Aboriginal & Women's Services; Public Safety & Solicitor General
Lower the incidence of re-offending by using risk and needs assessments to determine appropriate rehabilitation programs	Public Safety & Solicitor General
Develop legislation that offers protection for consumers and flexibility for consumer industries	Public Safety & Solicitor General

**GOAL 3. SAFE, HEALTHY COMMUNITIES
AND A SUSTAINABLE ENVIRONMENT**

Sustained economic competitiveness depends upon British Columbians maximizing the benefits from our natural resources, maintaining the quality of our environment, and enhancing the health of our communities. Our province is known for its spectacular scenery and natural environment. At the same time, our land base and natural resources underpin the economy and our local communities and, through resource revenues, contribute to our supportive social fabric. Government will maximize the value of these public assets by balancing protection of the physical environment with sustainable economic activity in our natural resource sector.

The health of our communities is equally important to our economic prosperity, our individual well-being and the sustainability of our physical environment. Government will promote communities in which diversity is valued and British Columbians have a sense of personal and public safety. In addition, the provincial government is committed to increasing local autonomy.

OBJECTIVES & KEY MEASURES

The objectives and key measures to achieve this goal are as follows:

A. BRITISH COLUMBIA WILL HAVE SAFE COMMUNITIES

MEASURE: The number of personal and property crimes known to police per 1,000 population.

TARGET: Decrease the number of personal and property crimes from the 2001 baseline of 77.14¹ per 1,000 population.

MEASURE: The percentage of British Columbians reporting satisfaction with their personal safety from crime.

TARGET: Improve the percentage of British Columbians reporting satisfaction with their personal safety from crime from the 2001/02 baseline of 84 per cent.

B. BRITISH COLUMBIANS WILL PRACTICE SUSTAINABLE RESOURCE DEVELOPMENT

MEASURE: The percentage of land and water tenure applications processed within established turnaround times as an indicator of quality of service delivery.

TARGET: 90 per cent of applications will be processed within 140 days from the 2001/02 baseline of greater than 400 days.

MEASURE: The hectares of Crown and forest land in British Columbia certified by major forest certification processes.

TARGET: Increase the proportion of forest certification by 15 per cent from the 2002/03 baseline of 17.4 million hectares.

¹ Note: Statistics Canada has revised the 2001 baseline from 76.19 per 1,000 to 77.14 per 1,000.

OBJECTIVES & KEY MEASURES

C. BRITISH COLUMBIA WILL HAVE A HEALTHY PHYSICAL ENVIRONMENT

MEASURE: The percentage of monitored communities achieving the Canada-wide Standard (CWS) quality objective of amount of fine particulates in the air under 2.5 microns per cubic metre (PM 2.5).

TARGET: 100 per cent of communities monitored achieve, or continue to achieve, the CWS for PM 2.5 from the baseline of 10 communities in 2001.

MEASURE: The per cent of waterworks within a health region with multiple samples with detectable fecal coliform bacteria or E. coli.

TARGET: No detectable fecal coliform bacteria or E. coli per 100 ml sample.

MEASURE: The trends in environmentally significant variables, such as metals and nutrients, that indicate the health of water for 30 water bodies monitored under the federal/provincial agreement.

TARGET: Maintain or improve water quality trends for water bodies monitored under the federal/provincial agreement.

D. BRITISH COLUMBIA WILL HAVE SUSTAINABLE NATURAL RESOURCES

MEASURE: The amount of new electricity produced from environmentally responsible sources.

TARGET: At least 50 per cent of new electricity supply will come from environmentally responsible sources.

MEASURE: The percentage of known native species that are threatened or endangered in the province.

TARGET: Improve on the province's 2000 baseline of 14.2 per cent for species of birds, mammals, reptiles, amphibians, freshwater fish, ferns and orchids at risk.

GOVERNMENT STRATEGIC ACTIONS AND ACCOUNTABILITY

STRATEGY: SUSTAINABLE RESOURCE DEVELOPMENT	ACCOUNTABILITY
Expedite economic development by increasing access to Crown land and resources	Sustainable Resource Management; Agriculture, Food & Fisheries; Energy & Mines; Forests; Small Business & Economic Development; Treaty Negotiations Office; Water, Land & Air Protection
Promote resource investment opportunities within and outside of British Columbia	Agriculture, Food & Fisheries; Energy & Mines; Finance; Forests; Small Business & Economic Development; Sustainable Resource Management
Develop market-based pricing regimes which include fair value for the province's land and resources	Agriculture, Food & Fisheries; Energy & Mines; Forests; Sustainable Resource Management; Water, Land & Air Protection
Implement the government's energy policy to ensure secure and reliable energy supplies, more investment opportunities for the private sector and environmentally responsible energy development and use	Energy & Mines
Develop partnerships with industry and other stakeholders to provide opportunities for more effective, efficient and innovative management of Crown land and resources	Agriculture, Food & Fisheries; Energy & Mines; Finance; Forests; Sustainable Resource Management; Treaty Negotiations Office; Water, Land & Air Protection
Ensure that Crown land and resource decisions are informed by First Nations interests	Treaty Negotiations Office; Agriculture, Food & Fisheries; Energy & Mines; Forests; Sustainable Resource Management; Water, Land & Air Protection
Improve economic development opportunities for First Nations	Treaty Negotiations Office; Agriculture, Food & Fisheries; Community, Aboriginal & Women's Services; Energy & Mines; Forests; Sustainable Resource Management; Water, Land & Air Protection
Implement the Working Forest Initiative to increase land-base certainty, enhance long-term forestry management and streamline land use decision processes	Sustainable Resource Management
Continue to work towards achieving an environmentally sound offshore oil and gas industry by 2010	Energy & Mines; Intergovernmental Relations
Implement the two-zone system for subsurface resource exploration and development	Energy & Mines; Sustainable Resource Management

STRATEGY: SUSTAINABLE RESOURCE DEVELOPMENT – CONTINUED	ACCOUNTABILITY
Complete remaining strategic land use plans and begin implementation	Sustainable Resource Management
Secure greater provincial influence over the fisheries resource	Agriculture, Food & Fisheries
Implement federal/provincial agreement on agriculture to develop farm plans for environmental protection	Agriculture, Food & Fisheries; Intergovernmental Relations
Provide access to integrated land, resource and geographic information for government, industry and public use	Sustainable Resource Management
Implement new outcome-based legislation for mineral exploration and forest practices	Energy & Mines; Forests

STRATEGY: ENVIRONMENTAL PROTECTION AND SAFETY	ACCOUNTABILITY
Protect, with partners, air and water quality in communities	Health Services; Water, Land & Air Protection
Implement made-in-British Columbia strategies and action plans to address issues associated with greenhouse gases, climate change and biodiversity	Water, Land & Air Protection; Agriculture, Food & Fisheries; Energy & Mines; Forests; Sustainable Resource Management; Transportation
Strengthen government’s capability, and partner with industry, to achieve food safety and quality and environmental performance standards	Agriculture, Food & Fisheries; Health Services
Implement a streamlined, science-based, results-oriented regulatory approach to protect human health and the environment and ensure effective enforcement	Agriculture, Food & Fisheries; Energy & Mines; Forests; Health Services; Sustainable Resource Management; Water, Land & Air Protection

STRATEGY: COMMUNITY SERVICES AND INFRASTRUCTURE	ACCOUNTABILITY
Establish workable relationships with First Nation communities	Community, Aboriginal & Women's Services; Treaty Negotiations Office; All Ministries
Implement the Community Charter	Community, Aboriginal & Women's Services
Sponsor a provincial strategy that promotes physically active living through active schools, active communities and organized sport	Community, Aboriginal & Women's Services; Education; Health Services
Integrate overlapping police services and improve the flow of information among police agencies and other justice partners	Public Safety & Solicitor General
Implement a provincial housing strategy to address market and non-market housing needs	Community, Aboriginal & Women's Services
Strengthen liquor control enforcement and inspections for public safety	Public Safety & Solicitor General
Ensure the investment priorities of the Regional Transportation Committees are considered in the Ministry of Transportation programs	Transportation

SUMMARY OF GOALS, OBJECTIVES & KEY MEASURES

GOALS	OBJECTIVES	KEY MEASURES
A strong and vibrant provincial economy	British Columbia will have a skilled workforce	<ul style="list-style-type: none"> Percentage of labour force with post secondary certificate, diploma or degree Percentage of workforce employed in natural and applied science as a percentage of total employment
	British Columbia will have a prosperous economy	<ul style="list-style-type: none"> Real GDP per capita Real GDP per hour worked Gross fixed business investment as percentage of GDP
	British Columbia will have employment opportunities	<ul style="list-style-type: none"> Employment to population ratio Real personal disposable income per capita Net new jobs in British Columbia
	Government will be affordable and fiscally responsible	<ul style="list-style-type: none"> Balanced budget Taxpayer supported debt Provincial government expenditure as percentage of GDP
A supportive social fabric	British Columbians will be healthy	<ul style="list-style-type: none"> Potential years of life lost Low birth weight Status Indian infant mortality
	British Columbians will be educated	<ul style="list-style-type: none"> Percentage of population completing university education Percentage of students who start Grade 8 and graduate from Grade 12 within six years Percentage of students meeting or exceeding expectations in Grade 4 reading
	British Columbia will have a fair and efficient system of justice	<ul style="list-style-type: none"> Small claims settled through out-of-court mediation Adult offenders who do not re-offend for two years following corrections supervision Days to disposition from first appearance for criminal cases
	British Columbians will be self-sufficient	<ul style="list-style-type: none"> Percentage of population on income assistance Percentage of British Columbians on income assistance who are employable Aboriginal self-sufficiency
Safe, healthy communities and a sustainable environment	British Columbia will have safe communities	<ul style="list-style-type: none"> Personal and property crime rate Reported satisfaction with personal safety from crime
	British Columbia will practice sustainable resource development	<ul style="list-style-type: none"> Timeliness of land and water tenure applications processing Hectares of certified Crown and forest land
	British Columbia will have a healthy physical environment	<ul style="list-style-type: none"> Air quality to Canada-wide Standard Waterworks with detectable fecal coliform bacteria or E. coli Health of monitored water bodies under federal/provincial agreement
	British Columbia will have sustainable natural resources	<ul style="list-style-type: none"> Amount of new electricity produced from environmentally responsible sources Species at risk

